

**Saltash Town Council Summary Budget Report 20-21**

Saltash Town Council  
As at 28th August 2020

| Account                               | Actual Received/Spend 2019/20 | EMF Balances B/F 2019/20 | To/From Reserves & Budget Virements 2020/21 | Budget 2020/21     | Actual Received/Spend YTD 2020/21 | Actual Funds To Receive/ Available to Date 2020/21 | Notes    | Budget 2021/22     | Budget 2022/23     | Budget 2023/24     | Budget 2024/25     | Budget 2025/26     |
|---------------------------------------|-------------------------------|--------------------------|---|--------------------|-----------------------------------|--|----------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>Operating Income</b>               |                               |                          |   |                    |                                   |  |          |                    |                    |                    |                    |                    |
| Capital Income                        | 1,690,861                     | 0                        | 0   | 0                  | 791,444                           | 0  |          | 0                  | 0                  | 0                  | 0                  | 0                  |
| Burial Authority Income               | 17,269                        | 0                        | 0   | 10,250             | 5,381                             | 4,869  |          | 10,455             | 10,664             | 10,877             | 11,095             | 11,317             |
| Burial Board Income                   | 8,426                         | 0                        | 0   | 10,200             | 4,047                             | 6,153  |          | 10,404             | 10,612             | 10,824             | 11,041             | 11,262             |
| P&F Income                            | 9,940                         | 0                        | 0   | 4,000              | 1,643                             | 2,357  |          | 4,080              | 4,162              | 4,245              | 4,330              | 4,416              |
| Guildhall Income                      | 10,620                        | 0                        | 0   | 10,706             | 345                               | 10,361   |          | 10,920             | 11,139             | 11,361             | 11,589             | 11,820             |
| Library Income                        | 4,096                         | 0                        | 0   | 7,454              | 359                               | 7,095  |          | 7,603              | 7,755              | 7,910              | 8,068              | 8,230              |
| Maurice Huggins Income                | 0                             | 0                        | 0   | 5,000              | 0                                 | 5,000  |          | 5,100              | 5,202              | 5,306              | 5,412              | 5,520              |
| Station Income                        | 0                             | 0                        | 0   | 7,550              | 0                                 | 7,550  |          | 7,701              | 7,855              | 8,012              | 8,172              | 8,336              |
| Service Delivery Income               | 20,490                        | 0                        | 0   | 28,968             | 10,862                            | 18,106   |          | 29,547             | 30,138             | 30,741             | 31,356             | 31,983             |
| <b>Total Operating Income</b>         | <b>1,761,701</b>              | <b>0</b>                 | <b>0</b>                                    | <b>84,128</b>      | <b>814,081</b>                    | <b>61,491</b>                                      | <b>0</b> | <b>85,811</b>      | <b>87,527</b>      | <b>89,277</b>      | <b>91,063</b>      | <b>92,884</b>      |
| <b>Operating Expenditure</b>          |                               |                          |   |                    |                                   |  |          |                    |                    |                    |                    |                    |
| <b>Operating Expenditure</b>          |                               |                          |   |                    |                                   |  |          |                    |                    |                    |                    |                    |
| Burial Authority Expenditure          | 23,027                        | 0                        | 0   | 25,251             | 11,540                            | 13,711   |          | 25,756             | 26,271             | 26,797             | 27,332             | 27,879             |
| Burial Authority Staffing Expenditure | 13,760                        | 0                        | 0   | 15,007             | 5,869                             | 9,138  |          | 15,307             | 15,613             | 15,926             | 16,244             | 16,569             |
| Burial Board Expenditure              | 1,681                         | 0                        | 0   | 7,022              | 934                               | 6,088  |          | 7,162              | 7,306              | 7,452              | 7,601              | 7,753              |
| Burial Board Staffing Expenditure     | 31,874                        | 0                        | 0   | 35,018             | 13,695                            | 21,323   |          | 35,718             | 36,433             | 37,161             | 37,905             | 38,663             |
| P&F Expenditure                       | 125,674                       | 0                        | 0   | 190,932            | 37,253                            | 153,679  |          | 194,751            | 198,646            | 202,619            | 206,671            | 210,804            |
| P&F Staffing Expenditure              | 253,096                       | 0                        | 0   | 297,720            | 114,027                           | 183,693  |          | 303,674            | 309,748            | 315,943            | 322,262            | 328,707            |
| Guildhall Expenditure                 | 28,881                        | 0                        | 0   | 34,411             | 12,117                            | 22,294   |          | 35,099             | 35,801             | 36,517             | 37,248             | 37,993             |
| Guildhall Staffing Expenses           | 32,899                        | 0                        | 0   | 27,242             | 12,363                            | 14,879   |          | 27,787             | 28,343             | 28,909             | 29,488             | 30,077             |
| Library Expenditure                   | 33,498                        | 0                        | 0   | 58,552             | 17,825                            | 40,727   |          | 59,723             | 60,918             | 62,136             | 63,379             | 64,646             |
| Library Staffing Expenses             | 64,294                        | 0                        | 0   | 98,758             | 27,785                            | 70,973   |          | 100,733            | 102,748            | 104,803            | 106,899            | 109,037            |
| Maurice Huggins Expenses              | 3,373                         | 0                        | 0   | 0                  | (78)                              | 78   |          | 0                  | 0                  | 0                  | 0                  | 0                  |
| Station Expenditure                   | 3,635                         | 0                        | 0   | 17,848             | 3,716                             | 14,132   |          | 18,205             | 18,569             | 18,940             | 19,319             | 19,706             |
| Station Staffing Expenses             | 0                             | 0                        | 0   | 15,530             | 0                                 | 15,530   |          | 15,841             | 16,157             | 16,481             | 16,810             | 17,146             |
| Service Delivery Expenditure          | 57,305                        | 0                        | 0   | 105,749            | 17,531                            | 88,218   |          | 107,864            | 110,021            | 112,222            | 114,466            | 116,755            |
| Service Delivery Staffing Expenditure | 115,538                       | 0                        | 0   | 213,815            | 30,596                            | 183,219  |          | 218,091            | 222,453            | 226,902            | 231,440            | 236,069            |
| Personnel Expenditure                 | 8,059                         | 0                        | 0   | 13,805             | 1,601                             | 12,204   |          | 14,081             | 14,363             | 14,650             | 14,943             | 15,242             |
| <b>Total Operating Expenditure</b>    | <b>796,596</b>                | <b>0</b>                 | <b>0</b>                                    | <b>1,156,660</b>   | <b>306,773</b>                    | <b>849,887</b>                                     |          | <b>1,179,793</b>   | <b>1,203,389</b>   | <b>1,227,457</b>   | <b>1,252,006</b>   | <b>1,277,046</b>   |
| <b>Operating Surplus/ (Deficit)</b>   | <b>965,105</b>                | <b>0</b>                 | <b>0</b>                                    | <b>(1,072,532)</b> | <b>507,307</b>                    | <b>(788,396)</b>                                   | <b>0</b> | <b>(1,093,983)</b> | <b>(1,115,862)</b> | <b>(1,138,180)</b> | <b>(1,160,943)</b> | <b>(1,184,162)</b> |
| <b>EMF Expenditure</b>                |                               |                          |   |                    |                                   |  |          |                    |                    |                    |                    |                    |
| Burial Authority EMF Expenditure      | 2,239                         | 23,474                   | 0   | 284                | 0                                 | 23,758   |          | 290                | 295                | 301                | 307                | 314                |
| Burial Board EMF Expenditure          | 14,580                        | 3,058                    | 0   | 662                | 0                                 | 3,720  |          | 675                | 689                | 703                | 717                | 731                |
| P&F EMF Expenditure                   | 15,021                        | 79,040                   | 0   | 46,594             | 10,813                            | 114,821  |          | 47,526             | 48,476             | 49,446             | 50,435             | 51,444             |
| Guildhall EMF Expenditure             | 271                           | 18,261                   | 0   | 20,088             | 0                                 | 38,349   |          | 20,490             | 20,900             | 21,318             | 21,744             | 22,179             |
| Library EMF Expenditure               | 70,423                        | 13,790                   | 11,966                                      | 18,271             | 231                               | 43,796   |          | 18,636             | 19,009             | 19,389             | 19,777             | 20,173             |
| Maurice Huggins EMF Expenditure       | 8,833                         | 3,000                    | 0   | 0                  | 0                                 | 3,000  |          | 0                  | 0                  | 0                  | 0                  | 0                  |
| Station EMF Expenditure               | 549,729                       | 84,231                   | 111,000                                     | 5,000              | 34,924                            | 165,307  |          | 5,100              | 5,202              | 5,306              | 5,412              | 5,520              |
| Service Delivery EMF Expenditure      | 50,391                        | 101,337                  | 0   | 47,000             | 21,270                            | 127,067  |          | 47,940             | 48,899             | 49,877             | 50,874             | 51,892             |
| Personnel EMF Expenditure             | 525                           | 12,475                   | 0   | 8,525              | 0                                 | 21,000   |          | 8,696              | 8,869              | 9,047              | 9,228              | 9,412              |
| <b>Total EMF Expenditure</b>          | <b>712,014</b>                | <b>338,666</b>           | <b>122,966</b>                              | <b>146,424</b>     | <b>67,237</b>                     | <b>540,819</b>                                     |          | <b>149,352</b>     | <b>152,340</b>     | <b>155,386</b>     | <b>158,494</b>     | <b>161,664</b>     |
| Capital Expenditure                   | 11,013                        | 0                        | 0   | 0                  | 12,052                            | 0  |          | 0                  | 0                  | 0                  | 0                  | 0                  |
| <b>Total Expenditure</b>              | <b>1,519,622</b>              | <b>338,666</b>           | <b>122,966</b>                              | <b>1,303,084</b>   | <b>386,062</b>                    | <b>1,390,706</b>                                   | <b>0</b> | <b>1,329,146</b>   | <b>1,355,729</b>   | <b>1,382,843</b>   | <b>1,410,500</b>   | <b>1,438,710</b>   |
| <b>Total Surplus / (Defecit)</b>      | <b>242,079</b>                | <b>(338,666)</b>         | <b>(122,966)</b>                            | <b>(1,218,956)</b> | <b>428,019</b>                    | <b>(1,329,215)</b>                                 | <b>0</b> | <b>(1,243,335)</b> | <b>(1,268,202)</b> | <b>(1,293,566)</b> | <b>(1,319,437)</b> | <b>(1,345,826)</b> |